



**OFFICE OF THE ASSISTANT SECRETARY OF DEFENSE**  
1500 DEFENSE PENTAGON  
WASHINGTON, D.C. 20301-1500

**SEP 18 2019**

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MEMORANDUM FOR: SEE DISTRIBUTION

SUBJECT: Fiscal Year 2021 Force Pool for Department of Defense Expeditionary Civilian Workforce

“Directive-type Memorandum (DTM)-17-004 – Department of Defense Expeditionary Civilian Workforce,” published January 25, 2017, as updated January 2, 2019, established procedures for incorporating civilian expeditionary requirements into the Joint Staff-managed Global Force Management (GFM) process. These procedures rely on defining an appropriately sized civilian capability (the Force Pool) from across the Department of Defense (DoD) that can be used to meet validated Combatant Command requirements (the Demand Signal).

Attachment 3 of DTM-17-004 requires an annual review of the Demand Signal and Force Pool so they remain current and relevant to the changing nature of the operational environment and contingency requirements, while providing predictability and limitations on the expected future support from DoD Components. For Fiscal Year (FY) 2021, this review is complete, with results as follows:

- 1) The Joint Staff validated 669 requirements as the initial Demand Signal for FY 2021;
- 2) This Demand Signal was developed using a multi-year average along with projected future demand, resulting in an FY 2021 Force Pool requirement of 628, a slight increase from the 602 total for FY 2020; and
- 3) The FY 2021 Force Pool was apportioned by series and grade range to DoD Components based on workforce capacity, current sourcing agreements, and comments submitted in response to the draft Force Pool.

The FY 2021 Force Pool establishes visibility of future planning requirements and expectations for DoD Components. It represents a commitment of support, but also establishes a cap on the maximum number of non-programmed civilian requirements that a Force Provider must be prepared to source, when, and if, the listed requirements are ordered through the GFM process. We are providing effective and reliable support from the DoD civilian workforce to a program that is a top priority of the Secretary of Defense and is directly related to our ability to enhance the lethality of the DoD.

A copy of the FY 2021 Force Pool is attached and is also available at:  
<https://www.dcpas.osd.mil/expeditionary>. Should you have any questions, my points of contact for this matter are Howard Ferguson, Director, DoD-EC, 571-372-2016, [howard.r.ferguson.civ@mail.mil](mailto:howard.r.ferguson.civ@mail.mil) or Jenine Melton, Human Resources Specialist, 571-372-2015, [jenine.m.melton.civ@mail.mil](mailto:jenine.m.melton.civ@mail.mil).

*Jul* *Kermit E. 780* *9/19/19*  
Anita K. Blair  
Deputy Assistant Secretary  
Civilian Personnel Policy

Attachment:  
As stated

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